GRAND MARSHAL

Mr. Michael B. Donley was sworn in as Secretary of the Air Force on Oct. 17, 2008. Previously, he served as Director of Administration and Management (DA&M). As the DA&M, Mr. Donley was the principal staff assistant to Secretary Robert Gates for Department of Defense (DoD) Organizational and Management Planning. He oversaw the DoD Freedom of Information and Privacy programs, and Historical and Information Technology / Chief Information Officer (CIO) programs for the Office of the Secretary of Defense (OSD). He was also responsible for Washington Headquarters Services, a 1,300-employee, \$1.3 billion Field Activity that oversees management of the Pentagon, DoD leased space and DoD administrative services within the National Capital Region; the Pentagon Force Protection Agency which is responsible for Antiterrorism, Security and Law Enforcement; and the \$5.5 billion Pentagon Renovation and Construction Program.

Mr. Donley has over 26 years of experience in the national security community, including service in the Senate, White House and the Pentagon. During his career he has been involved in strategy and policymaking at the highest levels and is a recognized expert in national security organization, planning and budgeting.

From 1996 until his appointment as DA&M, Mr. Donley was a Senior Vice President at Hicks and Associates, Inc., a subsidiary of Science Applications International Corporation (SAIC). During this time he served as a Special Advisor to the Defense Reform Commission in Bosnia-Herzegovina for the State Department and contributed to several major Defense projects involving organizational reform and planning. From 1993 to 1996, Mr. Donley was a Senior Fellow at the Institute for Defense Analyses. Prior to this position, he served as the Acting Secretary of the Air Force (Financial Management and Comptroller) with responsibility for all CFO functions including budgeting, cost and economic analysis.

Mr. Donley served the National Security Council as Deputy Executive Secretary from 1987 to 1989 and as Director of Defense Programs from 1984 to 1987. He was also a Professional Staff Member on the Senate Armed Services Committee (1981-84), a Legislative Assistant to the U.S. Senate (1979-81) and the Editor of the National Security Record for the Heritage Foundation (1978-79).

Mr. Donley served in the United States Army from 1972 to 1975 with the XVIIIth Airborne Corps and 5th Special Forces Group (Airborne), attending the Army's Intelligence and Parachute Schools and the Defense Language Institute.

Mr. Donley earned both B.A. and M.A. degree in International Relations from the University of Southern California. He also attended the Program for Senior Executives in National Security at Harvard University and until recently was a PhD Candidate at Georgetown University.

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